

		Project for Control of Tuberculosis and Glanders in Mongolia	STC							3.48	
		JICA Partnership Program in the field of agriculture and livestock farming	JPP							-	
		Project for Formulation of National Comprehensive Development Plan	TCDP							3.50	
		Project for Capacity Building on the Natural Resource and Mining Sector in Mongolia	TCP							-	
		Human Resources Development in Mining Sector	CTR							-	
		Project for Strengthening the Practical Capacity of Public and Private Veterinarian	TCP							3.41	
		Project for Formulation of Master Plan for the Development of Agricultural Value Chain	TCP							3.27	
		Project formulation survey for sustainable agricultural productivity improvement using farming promotion equipment	SSM								
		Volunteers in the Field of Industrial Human Resources	JOCV								
		Supporting Agriculture Value Chain (TA)	ML							2.0 mill. USD	JFPR
		Community Vegetable Farming for Livelihood Improvement (GA)	ML							3.0 mill. USD	JFPR
		Vegetable Production and Irrigated Agriculture (TA)	ML							2.0 mill. USD	JFPR
		Integrated Livelihoods Improvement and Sustainable Tourism in Khuvsgul Lake National Park Project (GA)	ML							3.0 mill. USD	JFPR

Development issue 2-2 Building quality infrastructure to support growth	<p>[Background and current situation] Since economic growth is expected over the medium to long term, it is an important issue to establish, maintain and manage the roads and transportation infrastructure capable of supporting this growth. Specifically, the following measures are necessary: (a) to build an airport that satisfies civil aviation demands, (b) to solve the chronic traffic congestion in Ulaanbaatar where population concentration is progressing, and (c) improve the road maintenance capacity and quality of roads. In the energy sector, there are following challenges: (a) demand on electricity and heating has increased due to economic growth and urbanization, (b) need in increasing the efficiency of energy production by existing aged power plants, and (c) introducing and widely using the renewable energy for the environmental consideration including the reduction of air pollution. Moreover, in order to become an energy exporting country in the long term, construction of infrastructure for electricity transmission and transformation is necessary.</p>		<p>[Strategy] With regard to the transportation sector, based upon the Master Plan for Development of Ulaanbaatar where population and economic activities concentrate, GOJ will continue its support for developing "high quality" infrastructure in Ulaanbaatar for the purpose of upholding the economic growth. On the other hand, in order to (a) mitigate the concentration of population and economic activities in Ulaanbaatar, and (b) ensure the balanced economic growth, GOJ will support the development strategies and plans at national and local levels; set up the basis on which Mongolia can form its strategically important, high-quality projects considering the eligible sectors of Japan's yen loan to be extended to middle income countries; and contribute to promoting investments by the private sector, including in the forms of PPP. Furthermore, for the purpose of establishing "high-quality infrastructure", GOJ will consider supporting not only physical infrastructures, but also soft or intangible infrastructure such as architectural design standards, quality assurance, maintenance and management, and operation know-how, etc. In the energy sector, GOJ will further support the stabilization of energy supply, by (a) enhancing efficiency of power plants and energy transmission networks, (b) improving system management capacity, and (c) introducing and widely using renewable energy. Through the above strategy, Japan contributes to the achievement by Mongolia of SDGs no. 7 (energy), 8 (growth/employment), 9 (innovation), 11 (cities), etc.</p>	
	<p>Program for developing high quality Infrastructure to support growth</p>	<p>Within the frame of building a "high-quality infrastructure," this Program aims to contribute to further economic growth of Mongolia through supporting (1) the construction of transportation and energy infrastructure, and (b) the establishment of their appropriate utilization, maintenance and management.</p>	<p>New Ulaanbaatar International Airport Construction Project (I/II)</p>	<p>LA</p>

		Project for Human Resource Development and O&M Capacity Development for New Ulaanbaatar International Airport	TCP							6.43	
		Ulaanbaatar Thermal Power Plant No.4 Optimization Project	LA							42.01	
		Tseltii wind farm project	LA								Private Sector Investment Finance
		Project on Strengthening the Capacity for Occupational Safety Management in the Construction Sector	TCP							2.25	
		Project for Capacity Development of Improvement of Road Pavement Design Suitable for Mongolian Climate Condition	TCP							3.37	
		Research and Development for Road Asset management and Technology	TR							-	
		Project for Human Resource Development Scholarship (JDS)	GA							8.00	Also on the other programs
		Verification Survey with the Private Sector for Disseminating Japanese Technologies of Rail Fastening Devices for Curve Section	SSM							-	
		Infrastructure and Energy Sector	TR							-	

[Background and current situation]
 In recent years, Ulaanbaatar has been experiencing overpopulation and the city infrastructure capacity has become insufficient. Such urban environment issues as air pollution, water supply, sewerage and waste have been affecting residents' living. For the purpose of preparing for impacts of the climate change and increasing numbers of earthquakes in recent years, there is a need in developing a robust, eco-friendly and safe city. Furthermore, it is necessary to (a) implement policies of free distribution and privatization of land and (b) provide sufficient urban planning and management on land use, etc., as ger districts without public facilities including heating distribution system, water supply and sewerage systems have been expanding in Ulaanbaatar.

[Strategy]
 GOJ will contribute to building an eco-friendly and safe city, with its support for (a) appropriate development management of ger districts which have expanded in a disorderly manner and (b) relief of the problems on the urban environment. In particular, recognizing that the top priority should be placed on the measures to solve the environmental issues which have big impact on the residents' living, GOJ will support the formulation and implementation of effective measures to respond to air pollution basing on the relevant assistances that GOJ extended to Mongolia previously.
 Regarding ger districts that have become one of the causes of urban environmental problems such as air and soil pollution, GOJ will expand its support toward (a) steady implementation of the redevelopment project of ger districts and (b) enhancement of the organization and capacities of monitoring such redevelopment activities with considerations of the legal and institutional framework for urban planning and development, to which GOJ has continuously extended its supports.
 In developing the city, including its ger districts, the following two targets are to be set up:
 (1) To mitigate risks and damages of disasters such as a earthquake, etc.; and
 (2) To mitigate risks and damages of accidents at construction sites. GOJ will support measures including construction of earthquake-proof buildings by strengthening a central agency for disaster prevention in response to the target (1) above, and designing and implementing system for safety measures at construction works in response to the target (2) above. In addition, GOJ will extend its support for designing and implementing measures of mitigation and adoption in order to work on a global issue of climate change.
 Through the above strategy, Japan contributes to the achievement by Mongolia of SDG no. 6 (water/sanitation), 9 (innovation), 11 (cities), 13 (climate change), etc.

Development issue 2-3
 Developing eco-friendly secure urban settlement

Program for Developing eco-friendly secure urban settlement	This Program aims at contributing to creating an eco-friendly and safe city through following measures: (a) continuously supporting the relief of urban environmental problems such as air pollution, which are affecting residents' living; (b) supporting the implementation of urban development projects focused on ger district under the legal and institutional framework in the field of urban planning and development, which GOJ has extended its supports to; and (c) supporting the efforts by Mongolia for mainstreaming of disaster prevention.	Capacity Development Project for Air Pollution Control in Ulaanbaatar City Phase 3	TCP							4.50		
		Project for Strengthening the National Capacity of Earthquake Disaster Protection and Prevention in Mongolia	TCP								4.67	
		Project for Capacity Development to Establish a National GHG Inventory Cycle of Continuous Improvement	TCP								2.87	
		Project for Human Resource Development Scholarship (JDS)	GA								8.00	Also on the other programs
		Economic and Social Development Program (for Natural resources reservation)	GA								2.00	
		Verification Survey with the Private Sector for Disseminating Japanese Technologies for Emission Reduction of Particulate Matter (PM) from Diesel Buses by DPF Suitable for Ulaanbaatar Condition	SSM								-	
		JICA Partnership Program to promote the environmental management and improvement of the city	JPP								-	
		Training of urban development, environmental management and water resources management	TR								-	
		JICA Long-term Training Program for Disaster Risk Reduction (DRR) to Implement the Sendai Framework	TR								-	
		SDGs Business Model Formulation Survey with the Private Sector for Reduction of Heating Demand and Air Pollutants by Utilization of Insulation Paint	SSM								-	
		SDGs Business Model Formulation Survey with the Private Sector for Usage of Unutilized Forest Resources	SSM								-	
		SDGs Business Model Formulation Survey with the Private Sector for Realizing Simultaneously both Non-open-cut Sewer Pipe Rehabilitation by Light Curing Method and Effective Use of Sewage Heat Energy in Mongolia	SSM								-	
		Managing Soil Pollution in Ger Areas through Improved On-site Sanitation Project	ML								2.8 mill. USD	JFPR
		Community Food Waste Recycling Project (GA)	ML								3.0 mill. USD	JFPR
		Managing Solid Waste in Secondary Cities (TA)	ML								2.0 mill. USD	JFPR
Improving the Management of Hazardous Chemicals (TA)	ML								0.75 mill. USD	Japan Fund for Information and Communication Technology (JFICT)		
Strengthening Community Resilience to Dzud and Forest and Steppe Fires	ML								3.0 mill. USD	JFPR		
Green Urban Planning	ML								0.6 mill. USD	JFPR		
Human Settlements Development Program	ML								2.0 mill. USD	JFPR		
Upscaling Renewable Energy Sector Project	ML								6.0 mill. USD	JFPR		

			Sermsang Khushig Khundii Solar Project in the Khusig valley	ML							18.7 mill. USD	Leading Asia's Private Infrastructure Fund (LEAF)	
Priority area 3													
Development issue 3-1 Achieving healthcare standards appropriate for social circumstances	[Background and current situation] There are medical facilities both in urban to rural areas of Mongolia, and main indicators related to infectious diseases and maternal and child health are relatively good. On the other hand, with the economic growth, the number of occurrences of non-infectious diseases, including lifestyle diseases, have been increasing. Accordingly, it is necessary to establish a healthcare system which can respond to the changes in the structure of diseases and develop medical human resources with high technological capacities. In addition, as the regional gaps in health care service tends to expand, it is an important future task to (a) ensure medical human resources in scarcely populated remote areas and (b) improve the quality of medical services in rural areas with comparison to that of cities. Further, with the support and assistance from Japan, international aid agencies, international financial organizations, etc., Mongolia is working on establishment of the domestic medical laboratory and medical service system in order to tackle and contain the new coronavirus infectious disease (COVID-19) that expanded globally in 2020.			[Strategy] For the purpose of improving the access to high-quality medical services by enhancing the health care human resources, GOJ will help Mongolia strengthen the core organization for healthcare human resource development and raise the quality of medical services by following measures: (a) supporting the establishment of medical system which provides high quality of medical services, and (b) supporting the management of the Mongolia-Japan Hospital (built by Japan's Grant Aid), which is expected to be a base for medical university education and postgraduate medical training. In particular, in order to improve the quality of medical services in local communities, GOJ will support overall enhancement of a postgraduate training system for healthcare professionals, in specific, enrichment of opportunities by which doctors working in local communities can developing their knowledge and technical skills. At the same time, recognizing that improvement of the quality of perinatal care services in local communities still remains as a task, GOJ will support capacity building of obstetricians and midwives. As the middle class has increased, the disease structure has changed in Mongolia. For example the number of patients with non-infectious diseases such as lifestyle disease has been increasing. To respond to the current situation, GOJ will continue its support for (a) moving forward with health promotion activities and health enlightenment activities, utilizing the existing local functions and (b) establishing a healthcare system providing preventive healthcare (such as nutritional education, health checkup and health education), etc. Through the above strategy, GOJ contributes to the achievement by Mongolia of SDG no. 3 (health), 5 (gender), etc.									
	Program	Program Summary	Project	Scheme	Schedule						Assistance Amount (100 mill. Yen)	Note	
					Before FY2019	FY2020	FY2021	FY2022	FY2023	FY2024			
	Program for achieving healthcare standards appropriate for social circumstances	This Program will contribute to raising the level of healthcare and medical services in Mongolia by: (a) helping to provide high-quality medical services commensurating with the economic growth, and correct regional disparities in the access to medical services through development and enhancement of healthcare human resources, (b) helping build up a healthcare system with consideration of the changes in the disease structure that occurred along with the increase of the middle class.	Project for Strengthening Post-graduate Training for Health Professionals in Primary and Secondary Level Health Facilities	TCP								3.14	
			Project for Strengthening Post-graduate Training for Medical Doctors and Nurses	TCP								3.55	
			Project for Construction of Mongolia-Japan Teaching Hospital	GA								79.85	
			Project for Establishment of Hospital Management and Medical Services at the Mongolia-Japan Teaching Hospital	TCP								6.93	
			Improvement of the Quality of Perinatal Care through Team Approached Medicine	CTR								-	
			JICA Partnership Program of Health Sector	JPP								-	
			Training of health sector	TR								-	
			Volunteers in the Field of Health	JOCV								-	
			Grassroots assistance on Field of Health	GGP								-	
			Project for Human Resource Development Scholarship (JDS)	GA								8.00	Also on the other programs
Verification Survey with the Private Sector for Disseminating Japanese Technologies for Raising Quality of Perinatal Care through the Introduction of Cardiotocogram (CTG) and a centralized monitoring system			SSM										
Development of the Health Sector Master Plan 2019-2027			ML									1.0 mill. USD	JFPR
Provision of stockpiles for new coronavirus (COVID-19) infection control	ML									0.235 mill. USD	ASEF		
Improving Access to Health Services for Disadvantaged Groups Investment Program	ML									3.48 mill. USD	Japan Fund for the Joint Crediting Mechanism (JFJCM)		

	<p>[Background and current situation]</p> <p>In the field of education, a high level of accomplishment has been achieved with respect to the access to education. For example, the enrollment rate of nine-year compulsory education is 97.1% (in 2018/2019 school year) and the university entrance rate is 64.8% (by 2017 UNESCO report). On the other hand, there is not yet a sufficient number of educational facilities in Ulaanbaatar that deal with the rapid influx of the population to the capital city, and schools have to be operated in two- or three- shifts. Further, regarding the quality of education, in particular, the teaching method, it becomes a challenge to establish a curriculum cycle from a medium- to long-term standpoint, as well as to retain the teaching method through capacity building of teachers. In addition, under the difficult conditions imposed by the new coronavirus infectious disease (COVID-19) which has been expanding worldwide since 2020, it has become a problem that students get behind their studies by watching TV lessons, and maintaining hygienic and safe operation of schools is a big challenge.</p> <p>In the field of social security, Mongolia has the fulfilling system which all citizens over 16 years old can join, (b) which offers a menu of social services such as old-age insurance, unemployment insurance, health insurance, etc, and (c) which provides welfare service to those who can not be subject to social insurances. On the other hand, it is expected to (a) include all self-employed workers and herders, some of whom join voluntarily those insurances, into the social security system, and (b) rebuild the social insurance finance which is now deficit, taking into account the coming aging society.</p>		<p>[Strategy]</p> <p>In the field of the basic (compulsory) education, on the "soft" side, Mongolia has achieved some positive results in improving the teaching method in the context of the capacity building of school teachers. However, it still remains a task to establish a consistent education system which includes curriculum formulation and revision, its implementation support, and evaluation. Accordingly, GOJ will aim to improve the quality of basic (compulsory) education by continuing inputs to the Government of Mongolia, bearing in mind the "Learning Strategy for Peace and Growth", a basic strategy of education. On the "hard" side, GOJ will improve the environment for basic (compulsory) education mainly in Ulaanbaatar, to which the population inflow from rural areas continues, by constructing high-quality model educational facilities.</p> <p>In the field of social security focused on the pension system, GOJ will (a) put practical capacity building at the heart of its cooperation with Mongolia and (b) consider offering policy advice as necessary, so that people of the informal sector, including nomads, can receive the fulfilling social insurance services.</p> <p>Through the above strategy, GOJ contributes to the achievement by Mongolia of SDG Goals no. 4 (education), 5 (gender), 10 (inequality), etc.</p>																																																																																																																																																											
<p>Development issue 3-2</p> <p>Improving the quality of basic social services</p>	<p>Program for improving the quality of basic social services</p>	<p>For the purpose of establishing a balanced and healthy society, this Program will aim at the improvement of the quality of basic social services in order that all people can receive basic social services (basic (compulsory) education, social welfare, etc.) without disparity.</p>	<table border="1"> <tr> <td>Project on Strengthening the Capacity for Social Insurance Operation</td> <td>TCP</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>2.62</td> <td></td> </tr> <tr> <td>Project for the Improvement of Primary and Secondary Education Facilities in Ulaanbaatar City</td> <td>GA</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>23.79</td> <td></td> </tr> <tr> <td>Project for Human Resource Development Scholarship (JDS)</td> <td>GA</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>8.00</td> <td>Also on the other programs</td> </tr> <tr> <td>Training in the field of the primary and secondary education</td> <td>TR</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>-</td> <td></td> </tr> <tr> <td>Program for Improvement in Children's Learning (JFY2018)</td> <td>TR</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>-</td> <td></td> </tr> <tr> <td>SDGs Global Leader Program</td> <td>TR</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>-</td> <td></td> </tr> <tr> <td>JICA Partnership Program in the Field of the Basic Social Services</td> <td>JPP</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>-</td> <td></td> </tr> <tr> <td>Grassroots assistance on Field of Education</td> <td>GGP</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>-</td> <td></td> </tr> <tr> <td>Project for Promoting Inclusiveness Education for Every Last Child in Mongolia</td> <td>GANP</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>1.70</td> <td></td> </tr> <tr> <td>Volunteers in the Field of Education</td> <td>JOCV</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>-</td> <td></td> </tr> <tr> <td>Improving School Dormitory Environment for Primary Students in Western Region (GRANT)</td> <td>ML</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>3.0 mill. USD</td> <td>JFPR</td> </tr> <tr> <td>Supporting the Development of an Education Sector Master Plan</td> <td>ML</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>0.6 mill. USD</td> <td>JFPR</td> </tr> <tr> <td>Entrepreneurship-Focused Socioemotional Skills for the Most Vulnerable Youth in Rural Mongolia</td> <td>ML</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>2.8 mill. USD</td> <td>JSDF</td> </tr> <tr> <td>Combating Domestic Violence Against Women and Children; Combating Gender-based violence in Mongolia</td> <td>ML</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>3.0 mill. USD</td> <td>JFPR</td> </tr> </table>	Project on Strengthening the Capacity for Social Insurance Operation	TCP								2.62		Project for the Improvement of Primary and Secondary Education Facilities in Ulaanbaatar City	GA								23.79		Project for Human Resource Development Scholarship (JDS)	GA								8.00	Also on the other programs	Training in the field of the primary and secondary education	TR								-		Program for Improvement in Children's Learning (JFY2018)	TR								-		SDGs Global Leader Program	TR								-		JICA Partnership Program in the Field of the Basic Social Services	JPP								-		Grassroots assistance on Field of Education	GGP								-		Project for Promoting Inclusiveness Education for Every Last Child in Mongolia	GANP								1.70		Volunteers in the Field of Education	JOCV								-		Improving School Dormitory Environment for Primary Students in Western Region (GRANT)	ML								3.0 mill. USD	JFPR	Supporting the Development of an Education Sector Master Plan	ML								0.6 mill. USD	JFPR	Entrepreneurship-Focused Socioemotional Skills for the Most Vulnerable Youth in Rural Mongolia	ML								2.8 mill. USD	JSDF	Combating Domestic Violence Against Women and Children; Combating Gender-based violence in Mongolia	ML								3.0 mill. USD	JFPR	
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<p>Development issue 3-3</p> <p>Promoting social participation and inclusion of disabled people</p>	<p>Program for promoting social participation and inclusion of disabled people</p>	<p>The aim of this Program is (a) to allow disabled children receive appropriate support for their development and appropriate educational services in accordance with their needs and (b) promoting social participation of the disabled people by providing the disabled children and persons with consistent support from entrance (early detection of disabilities) to exit (employment and social participation),</p>	<table border="1"> <tr> <td>Project for Strengthening Teachers Ability and Reasonable Treatments for Children with Disability</td> <td>TCP</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>4.00</td> <td></td> </tr> <tr> <td>Project for Strengthening Teachers Ability and Reasonable Treatments for Children with Disability (Phase 2)</td> <td>TCP</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>3.51</td> <td></td> </tr> <tr> <td>Project for Promoting Social Participant of Persons with Disabilities in Ulaanbaatar City</td> <td>TCP</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>2.65</td> <td></td> </tr> </table>	Project for Strengthening Teachers Ability and Reasonable Treatments for Children with Disability	TCP								4.00		Project for Strengthening Teachers Ability and Reasonable Treatments for Children with Disability (Phase 2)	TCP								3.51		Project for Promoting Social Participant of Persons with Disabilities in Ulaanbaatar City	TCP								2.65		<p>[Strategy]</p> <p>As for the education for disabled children, GOJ will help Mongolia (a) create a model to support the development of disabled children, which meets their needs, and (b) strengthen the implementation capacity of early diagnosis, development support, and education for disabled children. Regarding the promotion of social participation of persons with disabilities, GOJ will support first in Ulaanbaatar (a) collecting information on persons with disabilities, (b) strengthening capacities of organizations for disabled persons, (c) improving physical and information accessibility for the disabled persons, and (d) strengthening the capacity of the Ministry of Labor and Social Protection. GOJ will also gather information on the current situation of rehabilitation of children (persons) with disabilities and postsurgical patients in Mongolia, and consider how to approach this issue.</p> <p>Through the above strategy, GOJ contributes to the achievement by Mongolia of SDG Goals no. 4 (education), 10 (inequality), etc.</p>																																																																																																																									
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		Project for Promotion Employment of the Person with Disabilities	TCP		—					3.32	
		Project for strengthening the practical capacity for Financial Verification of social insurance	CTR							-	
		Project for Human Resource Development Scholarship (JDS)	GA							8.00	Also on the other programs
		Training in the field of physically and mentally handicapped and development	TR							-	
		Volunteers in the Field of Welfare for Persons with Disabilities	JOCV							-	
		JICA Partnership Program in the Field of the Basic Social Services (Support of the field of physically and mentally handicapped)	JPP							-	
		Grassroots assistance to the national blind association	GGP								
		Promoting Employment Opportunities for People with Disabilities Project (GA)	ML							2.80 mill. USD	JFPR

Legend: [PS] = Preparatory Survey, [DD] = Detailed Design, [TCP] = Technical Cooperation Project, [TCDP] = Technical Cooperation for Development Planning, [EXP] = Expert, [EQ] = Equipment, [CTR] = Country-focused Training, [TR] = Issue-based Training / Training Program for Young Leaders, [JOCV] = Japan Overseas Cooperation Volunteers, [TEXP] = Third-country Expert, [TTR] = Third-country Training, [ICT] = In-Country Training, [STC] = Science and Technology Cooperation on Global Issues, [JPP] = JICA Partnership Program, [xx-TA] = Technical Assistance implemented by organizations other than MOFA and JICA, [PCP-TC] = Private Companies Proposed-Technical Cooperation, [GA] = Grant Aid, [GAF] = Grant Aid for Fishery, [FA] = Food Aid, [CGA] = Cultural Grant Assistance, [GCGP] = Grant Assistance for Cultural Grassroots Projects, [EGA] = Emergency Grant Aid, [GANP] = Grant Aid for Japanese NGOs Projects, [GGP] = Grant Aid for Grassroots Human Security Projects, [LA] = Loan Aid (ODA Loan), [BIS] = Basic Information Survey, [ML] = Multilateral Cooperation, [SME PPS] = Small and Medium-Sized Enterprise (SME) Partnership Promotion Survey, [SDGs BMFS] = SDGs Business Model Formulation Survey with the Private Sector, [SDGs BVS] = SDGs Business Verification Survey with the Private Sector, Solid Line [—] = Schedule, Dash Line [- - - -] = Tentative Schedule